



UNSW
SYDNEY

UNSW Business School

Classroom Inclusivity Guidelines



WHAT IS CLASSROOM INCLUSIVITY?

As an institution dedicated to developing future leaders and managers who are socially responsible and socially aware, equipping students with not just knowledge and skills, but also the appreciation for differences and diversity and commitment for a just society is an important part of the UNSW Business School's vision. Inclusion creates an environment in which people regardless of their backgrounds (e.g., of different ages, cultural backgrounds, genders, perspectives) feel respected and connected, can contribute their perspectives and talents to improve their organisation and society at large, and have access to opportunities and resources (Diversity Council Australia 2019). For the UNSW Business School, this means creating a physical and virtual learning environment in which our staff and students can feel recognised and valued for their distinct talents and perspectives. Classroom inclusivity, therefore, is at the heart of the UNSW Business School's mission to improve lives globally through transformative education and its commitment to a just society.

An inclusive classroom supports students and enables a strong sense of belonging. Research indicates that students are more likely to flourish academically and personally in learning environments that acknowledge and respect their lived experiences, identities, and backgrounds (e.g., Devlin and McKay 2017). Ensuring that our classrooms are inclusive is crucial in realising UNSW's Equity, Diversity, and Inclusion (EDI) vision of being "an international exemplar in EDI" where "...staff and students can achieve their full potential regardless of background" ([UNSW 2025 Strategy](#)).

The aim of these guidelines is to support the development of a culture of respect for all people. These guidelines provide suggestions on how to create a classroom environment where everyone can feel comfortable, welcome, and included.

Refer to [Appendix A](#) for glossary of terms used in this document.

UNSW BUSINESS SCHOOL EQUITY DIVERSITY AND INCLUSION VISION

UNSW Business School strives to provide a vibrant, safe, and equitable environment for education, research, and engagement that embraces diversity and treats all people with dignity and respect. We believe equity, diversity, and inclusion are essential to building a globally engaged, high impact, and academically rigorous business school and achieving the university's 2025 strategic priorities.

We are committed to reducing systematic barriers to opportunities available in the faculty, the university, and society and to supporting our students and staff to be the best they can be and contribute to building a better, more sustainable future.

We also seek feedback from staff and students via consultation mechanisms and end-of-term surveys (e.g., myExperience) and incorporate changes to keep our vision current.



TOP FOUR GUIDELINES

The four guidelines below give an overview of ways an inclusive educational environment may be encouraged. The rest of the document lays out detailed suggestions for each of these guidelines, as per the relevant page numbers.

[1. Work with Diverse Content \(p.5\)](#)

Use resources, examples and content from diverse sources and academics, such as those from Aboriginal and Torres Strait Islander, culturally and linguistically diverse, and lesbian, gay, bisexual, transgender, intersex, and queer+ (LGBTIQ+) backgrounds and, whenever possible, with a view to presenting gender balance.

[2.Enable Accessibility \(p.5\)](#)

Aim to make your course as accessible as possible, both physically and virtually. Highlight that: (a) students with disabilities, including mental health issues, (b) students who are carers, and (c) students experiencing other factors that are detrimental to their studies may be eligible for registration with [Equitable Learning Services](#) (ELS). Ensure reasonable adjustments for individual students (reflected in ELS documentation) are addressed. Know your obligations under the [Disability Discrimination Act 1992](#) by familiarising yourself with the [Disability Standards for Education](#).

[3. Use Inclusive Language \(p.9\)](#)

Recognise that, intentional or unintentional, racist, classist, homophobic, ableist, ill-informed and/or disparaging comments or content can be harmful or damaging to students. Use inclusive, person-centred language and avoid stereotyping. Similarly, avoid making assumptions about student's identities. It is not your role to query a student's identity, circumstances, background, or provisions.

Refer to Detailed Guidelines below for the use of inclusive language regarding:

- (a) Disability
- (b) Pronouns and names
- (c) Gender and sexuality
- (d) Cultural background
- (e) Aboriginal and Torres Strait Islander Peoples

[4. Promote Social Justice \(p.13\)](#)

Social justice education involves more than examining difference or diversity. It pays careful attention to the "systems of power and privilege that give rise to social inequality" (Hackman 2005). It also points out that different approaches are not better or worse than the accepted norm; rather, they are just not as well-known or as accepted. The UNSW Business School is a signatory to the United Nations' Principles for Responsible Management Education ([UN PRME](#)) organisation, whose purpose is to "...develop the capabilities of students to be future generators of sustainable value for business and society at large and to work for an inclusive and sustainable global economy." UNSW has developed a new [Sustainable Development Goals \(SDG\) Toolkit](#) for academic staff to incorporate sustainability thinking into their course content. This resource is now available via [Moodle](#) using the password "Planet, People, Profit".

DETAILED GUIDELINES

1. Work with Diverse Content

Using diverse content, where appropriate, in examples, assigned readings, and cases in course resources can assist in providing a vibrant and inclusive study environment. For example, consider:

- Adding Indigenous role models and researchers in your courses and seeking advice as to how to incorporate Indigenous knowledge (regardless of whether you have Indigenous students in your class or not).
- Inviting guest lecturers/speakers from diverse backgrounds.
- Whether a balanced portfolio of diverse teaching materials including, but not limited to, gender, culture, and sexual orientation is appropriate in the context of the course.

Refer to [Appendix B](#) for information on diverse case materials. To seek further advice on how to search for diverse teaching resources, contact the [Outreach Librarian for UNSW Business School](#) and/or [Davina Delesclegs](#) (Manager, Education Design Services). See also [Appendix C](#) for Faculty staff who have conducted Indigenous research and websites that feature Indigenous epistemologies.

2. Enable Accessibility

Academic staff should highlight to students prior to the start of each term the role of [Equitable Learning Services](#) (ELS) at UNSW. Students with a disability (including mental health issues) can register with ELS and may be offered reasonable adjustments throughout their study. Students who are carers (e.g., of young children, elderly parents, siblings with disabilities) may also be able to register with ELS even if they, or their dependant, do not have a disability. Students from low socio-economic status (SES) background may be able to register with ELS if they are experiencing other factors that are detrimental to their studies.

[Contact Equitable Learning Services.](#)

Digital Accessibility:

In the Business School, the Business Education Design and Delivery (EDD) team is available to help you on all aspects of digital education, including assessment re-design, accessible digital content formats, online class activities, lecture delivery, tools, and training. The team has prepared helpful resources to support you to take [learning and assessment online](#). If you need guidance teaching online, contact the [EDD team](#).

UNSW has introduced [inclusive technology and initiatives](#) to enhance the learning and teaching experience. The Educational Technology Support (ETS) team offer one on one consultation services for staff who would like assistance with educational technology tools such as theBox, Moodle, Echo 360, Turnitin and Collaborate Ultra. Contact [ETS Support](#).

Additional resources and support for digital accessibility are available in [Appendix D](#).

General Course Delivery Factors to Consider:

- Take a student-centric perspective to course design, development, and delivery.
- Use learning tools that help students to interact with content. Content should be diverse and presented in varied formats to support student engagement and inclusivity.
- Build learning communities that enable students to interact with each other, with consideration for flexibility and cultural difference (e.g., time zones, asynchronous interaction, etc.).
- Consider the online learning/assessment environment of students, including matters relating to student access, inclusion, and equity.
- Explicitly ask students to contact you if they require special accommodation with online resources (e.g., captioning, font size); explain that they do not need to provide a reason if they prefer not to say.
- Be mindful of font size and colour when sharing apps and/or screens.
- Confirm with students that they have online access. If a student informs you that they do not have online access, please put them in touch with the [UNSW Student Support Advisors](#).
- Keep things simple to ensure that all students have access. For example, some students may have limited bandwidth which may have implications when using video presentation.
- At times, there will be technical problems – when this occurs, be understanding and sympathetic with students.
- Consider reaching out virtually and for a general check in with your students once or twice a Term, to support those students feeling isolated.

See also [Appendix D](#) for additional resources to support inclusive teaching for online classrooms.

(a) Students with Disability

Students may experience a range of disabilities and health conditions. Disabilities include physical, intellectual, psychological, psychiatric, sensory, neurological, medical conditions, learning disabilities and carer responsibilities. They may be visible or invisible, permanent, or temporary, chronic, or episodic. It is important to recognise that living with disability does not negate a student's agency.

UNSW Business School has an Academic Disability Advisor (ADA), [Helen Kang](#). The role of the ADA is to act as a link between the [Equitable Learning Services \(ELS\)](#) and the Faculty, to provide advice in relation to individual students and policy issues, as well as to promote the development of inclusive teaching and assessment best practices in the Faculty.

Familiarise yourself with the [Disability Standards for Education 2005](#) to ensure students with a disability can access education and training "on the same basis" as students without a disability. UNSW offers training via the [Staff Learning Portal](#) on how to avoid Unlawful Discrimination.

Disability Accessibility Considerations:

- Use a microphone for presentations; many students with disability rely on the amplification of your voice, as well as recordings. Speak slowly and clearly into a microphone to reduce background noise. Please also ensure that your guest speakers are aware of these conditions. Contact UNSW [Audiovisual Resources](#) for support.
- Use captions on videos whenever possible, avoiding jargon without adequate introduction and using assistive technologies like hearing loops.
- Students who have physical accessibility requirements should be timetabled into accessible rooms via a central process. If a student alerts you that they are unable to access your classroom or the accessible entrance or require other adjustments such as a hearing loop that are not available in your teaching space, please email/call both [Estate Management](#) and [ELS](#).
- If a temporary issue emerges (e.g., if an accessible entrance is inaccessible due to building works), follow the same process.
- If hosting your class in a different room or going off-site for a class, ensure that you verify if any students have accessibility requirements by contacting ELS.
- When sending out invitations (e.g., for field trips), always include reference to “do you have accessibility requirements” and ask about any dietary requirements for relevant events.
- See [Appendix D](#) if you have concerns about students accessing lecture recordings and instructions on how to provide access only to students who require the recordings.

(b) Students with Caring responsibilities

It is important to recognise that students may have caring responsibilities of children, siblings, elderly parents, or other dependants which may impact their educational experience.

At the beginning of each Term, highlight that students who have caring responsibilities may be able to register with ELS for educational adjustments. When possible, provide the opportunity for these students to access recorded lectures.

Students with caring responsibilities may also be eligible for [Special Consideration](#).

(c) Students from a Low Socioeconomic Status (SES)

[UNSW ELS](#) and [UNSW Student Experience](#) will work with underrepresented students, such as those from low SES backgrounds, to provide appropriate accommodations and support.

The following is a good starting point for developing an inclusive classroom for all:

- Recognise that there are tacit expectations inherent in university practices that are catered to by a sociocultural subset (i.e., upper SES). Unless we explicitly recognise these expectations, university practices often exclude students from low SES who are not familiar with the norms and discourses of universities.
- Understand while all are time poor (e.g., due to work commitments), under-represented students such as those from low SES background may experience additional time constraints due to additional responsibilities (e.g., carers' and financial responsibilities at home). This may also affect a students' ability to access Work Integrated Learning (WIL) opportunities.
- Reflect on your assessment practices – can the range of assessments be widened to improve learning, without compromising standards? [Special consideration](#) for assessment should be considered where appropriate.
- Make expectations clear to ensure students understand your expectations of them and what is required to be a successful student.

UNSW and Business School also provide the following support/resources:

- Scholarships
 - [UNSW Equity Scholarships](#)
 - [UNSW Business School Scholarships](#)
- Financial Support and Centrelink information: [UNSW Financial Assistance](#)
- Transition, time management and study planning support
 - [Student Support and Success Team](#)
 - [Academic Skills Support](#)

(d) Mental Health Concerns

Some students, especially those who are isolated and whose families are back home overseas, may experience times of difficulty or distress. Students will be able to continue to access the services of [UNSW Student Support Advisors](#) despite not being on campus. Students can make an [appointment request](#) if they need support for non-financial matters.

If students require immediate support or access to urgent mental health care, they can contact the following for free, confidential, and anonymous support:

- [Lifeline](#) (24 hour): 13 11 14 phonenumber for crisis support and suicide prevention
- [Mental Health Line](#) (24 hour): 1800 011 511 phonenumber for mental health acute care
- [QLife](#) (3pm - midnight): 1800 184 527 anonymous LGBTIQ+ peer support and webchat

Refer to [Appendix E](#) for health and well-being resources offered by UNSW.

3. Use Inclusive Language

The use of inclusive language in an educational setting creates welcoming and safe learning environments that enable student wellbeing and success.

The broadest advice we can provide is to avoid making assumptions regarding a student's identity. In all cases, interact in a manner that is respectful of the diverse identities (Including gender) and backgrounds of your students. When it is relevant to confirm a student's identity, ask respectfully.

In the case that a student 'calls out' your use of non-inclusive language, avoid being defensive. Acknowledge it in the moment and reflect on how you might be more inclusive in the future. Consider discussing the matter with the student privately, or discuss it with your School's [EDI representative](#).

In the case that a student in your classroom uses non-inclusive language, address their comments swiftly and calmly to build trust and create a culturally safe classroom for all. An appropriate response in this situation could be "That is a common misconception or stereotype about X and can be hurtful. I'd prefer that we didn't use that language/those assumptions in this classroom please." Students can also be referred to the [UNSW Student Code of Conduct](#) and [UNSW's Be A Better Human campaign](#).

(a) Disability

Use [Person First language](#) when referring to individuals with disabilities. Person First language puts the person first, and the impairment second (Australian Network on Disability).

Don't say	Do say
Disabled person	Person with disability
Non-disabled or able-bodied	Person without disability
Confined to a wheelchair	Wheelchair user
Disabled toilet	Accessible toilet
Men or Women	Everyone

- Avoid referring to individuals with disability as "special" and individuals without disability as "normal."
- In circumstances where a person with a disability is accompanied by an assistant, speak directly to the person (not the assistant).
- Avoid using language referring to mental health in colloquial phrases (e.g., "this weather is schizophrenic," "my computer is being a retard"). These types of expressions undermine inclusivity of people with lived experience of mental illness.

First Peoples Disability Network Australia Resources

- [Ten priorities to address disability inequity](#)
- [Community Driven Research](#)

(b) Pronouns and Names

- Invite students to share with you (if they wish) the pronouns and name that they use, on the first day of Term. Where a student indicates a name or pronouns, use those throughout the term.
- Understand that names and pronouns can stem from a variety of wishes on the part of the student. It is not your role to query why a student might have a name or pronouns that differ from the university record. Instead, note this and make all attempts to use their pronouns and name.
- If you make a mistake with a student's name or pronouns, simply apologise, and correct yourself.
- If a student you have known previously by a different gender has now transitioned, ensure that you use the name and pronouns they request. Note, UNSW allows for use of preferred names, however formal name changes require documentary evidence. If a student needs support in undertaking this process, refer them to the [Student Support Advisor](#).

(c) Gender and Sexuality

- Use gender neutral terms and phrases.

Don't say	Do say
Businesswoman	Businessperson
Chairman	Chairperson
His or Hers	Theirs
The lady/man in the red shirt	The person in the red shirt
Men or Women	Everyone
Guys	Everyone

- Avoid conveying gendered stereotypes (e.g., "You're dressed like a man today," "Women aren't as good at Maths").
- Avoid using only heteronormative examples. For example, instead of only speaking about husbands and wives, include examples referring to same-sex relationships and/ or using gender neutral terminology like "partner" or "spouse" or no partnering at all.
- For further examples, refer to the [United Nations gender-inclusive language guidelines](#).
- [UNSW ALLY](#) training is available to all staff. This is important training that helps us to continue to build an inclusive environment at UNSW. You can find a list of Faculty ALLYs [here](#).

Refer to UNSW's [Gender Affirmation Guidelines for Students](#), for further information about you can best support a student who is affirming their gender.

(d) Cultural Background

- Avoid assuming someone else's cultural background. If it is necessary to know, ask in a respectful manner. Do not respond to someone telling you where they are from with "Where are you really from?".
- Do not assume that students will know about Australian companies and/or "Australian business culture". Ask instead whether they are aware of current issues in business in Australia and, if required, let them know that they should be aware of these issues.
- Avoid stereotyping individuals based on group stereotypes, including positive stereotyping "You would never know you're from X, your English is so good!" "You'll find this easy, since you're X."
- Acknowledge that individual differences may exist amongst those with seemingly similar cultural backgrounds.
- Do not call upon an individual student to speak to their culture (e.g., "X, tell us about what people from your culture might say about this"). Not only is this an unreasonable request, given that one person can only represent their own views, but it puts the student in an uncomfortable situation. Ask instead, "Would anyone like to share their experience or understanding of this?", or "Has anyone had a different experience?". This gives students an opportunity to participate without putting them on the spot.
- When classes are constituted by students from diverse language backgrounds, it is reasonable to require students to use English language in their discussions and activities. While some students may find it easier to use their first language (i.e., a language other than English) in group activities, let them know that this may exclude other students who do not speak that language.

The UNSW Business School's Tutor Training Program has a Cultural Competency Online Module that addresses issues related to teaching in multicultural classrooms. Contact [Davina Delesclefs](#) (Manager, Education Design Services) for further details.

(e) Aboriginal and Torres Strait Islander Peoples

[UNSW PVC Indigenous](#) takes a holistic approach to nurture academic excellence in First Nations staff and students. [Nura Gili](#) is the Indigenous Programs Unit at UNSW which provides pathways to learning opportunities that embrace First Nation knowledge, culture, and histories. Nura Gili strives for excellence in educational services and works towards assuring participation and access to all the programs it offers.

Inclusion

- Inclusive practice should always be incorporated regardless of whether you have Indigenous students in your class or not. Furthermore, never assume that you have no Indigenous students in your classroom.

- Consider beginning the first day of term, classes in the field, or special events class by:
 - Playing the Welcome to Country Film ([short](#) or [long](#))¹, that UNSW Business School commissioned and developed in partnership with La Perouse Community.
 - Giving a Cultural Acknowledgment. The wording of the official UNSW Business School Cultural Acknowledgement is:

UNSW Business School acknowledges the Bidjigal (Kensington campus) and Gadigal (City campus) the traditional custodians of the lands where each campus is located.

We acknowledge all Aboriginal and Torres Strait Islander Elders, past and present and their communities who have shared and practiced their teachings over thousands of years including business practices.

We recognise Aboriginal and Torres Strait Islander people’s ongoing leadership and contributions, including to business, education, and industry
- Nura Gili provides information and protocol for [Acknowledgement of Country and Welcome to Country](#).

Language

- There is an ongoing review of Indigenous Terminology. For the latest content, refer to [UNSW Teaching](#). Another useful resource, Aboriginal and Torres Strait Islander Guide to terminology, is available [here](#).
- Use “Aboriginal and Torres Strait Islander peoples” to refer to Indigenous Australians as a collective and “Indigenous person/Aboriginal person/Torres Strait Islander person” to refer in the singular. This term should always be written in its entirety, and never abbreviated, e.g., do not write ATSI.
- Always utilise a capital letter when referring to Aboriginal people, Torres Strait Islander peoples and /or Indigenous people in the same way when referring to other nations (e.g., Australian people or Chinese people).
- Avoid the use of terms like “primitive” which imply that Indigenous Australians are less advanced than their non-Indigenous counterparts.
- When referring to the European colonisation in Australia the terms “discovery” or “settlement” should be avoided in favour of “colonisation,” “occupation,” or “invasion”.
- It is important to remember that Aboriginal and Torres Strait Islander peoples reflect a multiplicity of cultures and languages from “time immemorial”, and according to science, more than 60,000 years of history and cannot be relegated to a monoculture. Here is a [map of Indigenous Australia](#), which reflects this diversity.
- If you are speaking about Indigenous land, languages or places seek out the correct pronunciation. The NSW government provides a helpful resource on [Aboriginal Language](#).

¹ “Welcome to Country Film”, both short and long form, is licensed by Gujaga Foundation Limited exclusively for UNSW Business School/AGSM to share at UNSW Business School/AGSM events, workshops, seminars, programs, conferences, meetings, learning and teaching purposes available via Connect & on Moodle. Please note that it is not to be played or be shared outside of this jurisdiction.

4. Promote Social Justice

Student empowerment, the equitable distribution of resources and social responsibility, and a student-centred learning environment, encourage full and equal participation of all groups in the classroom.

For example, social justice education is not only about understanding differences or diversity; it is also about paying attention to systems of power and privilege that give rise to social inequality (Hackman, 2005). Academics staff and students should critically examine oppression on institutional, cultural, and individual levels in search of opportunities for social action/change.

The [UNSW SDG Toolkit](#) is a non-prescriptive and flexible education resource that anyone in UNSW can access and integrate into their course. It is interdisciplinary in scope and can be adapted for many educational contexts. This resource is now available via [Moodle](#) using the Enrolment Key “Planet, People, Profit”.

Understanding how socioeconomic status impacts multicultural group dynamics of the classroom between students and staff is also essential. The make-up of a class is not a reason to avoid addressing critical issues in the classroom. For example, some educators feel that they cannot adequately address social inequality unless students from disadvantaged groups (e.g., students of colour) are present, whilst others may feel that the lack of student diversity demonstrates that such as discussion is not necessary.

Our aim is to create opportunities in class for all students to contribute equally to learning activities, so it is important to create a psychologically safe space to encourage students to share their views psychological safety, or the belief that one will not be rejected or humiliated in a particular setting, describes a climate in which people feel free to express relevant thoughts and feelings and places value on Inclusion. In psychologically safe environments, people believe that if they make a well-intentioned mistake, others will not think less of them for it (Edmonson & Roloff 2009)

Characteristics of a psychologically safe space include:

- Being candid, open and honest
- Respectfully disagreeing and offering differing perspectives
- Valuing feedback and constructive criticism
- Asking for help
- Identifying and discussing challenges or problems
- Embracing mistakes as opportunities to learn

Consider creating a psychologically safe classroom by:

- Promoting self-awareness
- Actively soliciting questions
- Providing multiple ways for students to share their thoughts
- Show value and appreciation for ideas
- Promote positive dialogue and discussion
- Engaging in active listening
- Invite input by collecting feedback from your students
- Acknowledge that you make mistakes

Questions?

Contact us at BUSEDI@unsw.edu.au

The UNSW Business School would like to acknowledge the work of UNSW Science in creating the inaugural Classroom Inclusivity Guidelines, which have formed the basis of this document.

The Faculty EDI Committee will review and update this document annually.



APPENDICES

[Appendix A: Glossary](#)

[Appendix B: Teaching Resources – Diverse Cases](#)

[Appendix C: Indigenous Teaching Resources & Faculty Indigenous Business Research](#)

[Appendix D: Digital Accessibility](#)

[Appendix E: Additional Resources Related to Mental Health/Well-Being](#)

REFERENCES

Devlin, M., & McKay, J. (2017). Facilitating Success for Students from Low Socioeconomic Status Backgrounds at Regional Universities. Federation University Australia. https://www.ncsehe.edu.au/wp-content/uploads/2018/05/55_Federation_MarciaDevlin_Accessible_PDF.pdf

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UNSW 2025 Strategy. <https://www.2025.unsw.edu.au/>

Appendix A:

GLOSSARY

Aboriginal and Torres Strait Islander Person

A person of Aboriginal or Torres Strait Islander ancestry, identifies themselves as an Aboriginal person or Torres Strait Islander, and is accepted as an Indigenous person by members of the Indigenous community.

Accessibility

Accessibility refers to the design of products, devices, services, or environments for people who experience disabilities. The concept of accessible design and practice of accessible development ensures both “direct access” (i.e., unassisted) and “indirect access” meaning compatibility with a person’s assistive technology (for example, computer screen readers). ([NSW Health](#))

Ally

Typically considered a verb, one must act in allyship to be an ally. Allies disrupt and educate in oppressive spaces. Allies must constantly work to educate themselves about communities to which they are acting in allyship. ([UConn Rainbow Dictionary](#))

Assistive Technologies

Assistive devices and technologies are those whose primary purpose is to maintain or improve an individual’s functioning and independence to facilitate participation and to enhance overall well-being. ([World Health Organisation](#))

Classroom

May refer to the physical infrastructure, the online platform, as well as other learning environments, where the learning takes place for undergraduate, postgraduate and research students.

Culturally and Linguistically Diverse (CALD)

May refer to someone born overseas, from a non-majority cultural background and/or a non-English speaking background.

People who were born overseas, have a parent born overseas or speak a variety of languages are collectively known as culturally and linguistically diverse (CALD) populations. ([Australian Institute of Health and Welfare](#))

Disability

The Disability Discrimination Act 1992 (Cth) defines disability as:

- total or partial loss of the person's bodily or mental functions
- total or partial loss of a part of the body
- the presence in the body of organisms causing disease or illness
- the malfunction, malformation, or disfigurement of a part of the person's body
- a disorder or malfunction that results in the person learning differently from a person without the disorder or malfunction
- a disorder, illness or disease that affects a person's thought processes, perception of reality, emotions, or judgment, or that results in disturbed behaviour;
- and includes disability that:
 - presently exists
 - previously existed but no longer exists
 - may exist in the future
 - is imputed to a person (meaning it is thought or implied that the person has disability but does not)

([Australian Network on Disability](#))

UNSW acknowledges that there is a view that the legal definition of disability (in the Disability Discrimination Act and the Disability Standards) is too medically focused and does not reflect the social and other barriers experienced by people living with disability. In formulating approaches and strategies to achieve equality of access for staff and students with disability, UNSW will strive to take account of the broader lived experience of disability. ([UNSW DIAP](#))

Diversity

- Any attributes protected under Australian law and areas of focus as may be determined by a Division, Faculty or School for the purpose of delivering on the stated aims in the UNSW 2025 Strategy which include (but are not limited to):
- For staff - addressing differences in employment rates based on gender, disability, cultural background and Indigenous origin, and sexual orientation or gender identity.
- For students - increasing the intake and retention of Indigenous students, students from low socioeconomic groups and students from disadvantaged backgrounds. Equity Embracing the diversity and cultural richness of our communities and ensuring that our staff and students can achieve their full potential regardless of background, as is outlined in the UNSW 2025 Strategy. For example, this may entail action to reverse the impact of disadvantage stemming from a person or group's differences (such as those based on a person or group's social standing, economic status, demographic characteristics, or geographic location). ([UNSW Equity Diversity and Inclusion Policy](#))

Equity

Embracing the diversity and cultural richness of our communities and ensuring that our staff and students can achieve their full potential regardless of background, as is outlined in the UNSW 2025 Strategy. For example, this may entail action to reverse the impact of disadvantage stemming from a person or group's differences (such as those based on a person or group's social standing, economic status, demographic characteristics, or geographic location). ([UNSW Equity Diversity and Inclusion Policy](#))

Gender

Gender is part of a person's personal and social identity. It refers to the way a person feels, presents, and is recognised within the community. ([Pride in Diversity](#))

Gender Affirmation (also known as Gender transition)

The personal process or processes a trans or gender diverse person determines is right for them to live as their defined gender and so that society recognises this. Gender affirmation may involve social, medical, and/or legal steps that affirm a person's gender. Affirming gender does not mean 'changing gender', 'having a sex change' or 'becoming a man or a woman', and transition is not the same as being trans. A trans or gender diverse person who has not medically or legally affirmed their gender is no less the man, woman, or non-binary person they have always been.

Gender Identity/ Expression

Gender identity, and related appearance or mannerisms or other gender related characteristics of a person. This includes the way people express or present their gender. It recognises that a person may identify as a man, woman, both, neither or otherwise. ([Pride in Diversity](#))

Non-Binary

Someone with a gender identity other than man or woman; there are a diverse range of non-binary gender identities. Some intersex people and some trans people have non-binary gender identities. ([Pride in Diversity](#))

Inclusion

Occurs when a diversity of people (e.g., of different ages, cultural backgrounds, genders, perspectives) feel respected and connected, and can contribute their perspectives and talents to improve their organisation and have access to opportunities and resources. ([Diversity Council Australia](#))

Indigenous

Indigenous communities, peoples and nations are those which, having a historical continuity with pre-invasion and pre-colonial societies that developed on their territories, consider themselves distinct from other sectors of the societies now prevailing in those territories, or parts of them. ([United Nations](#))

Intersex

A simple and least stigmatising term for a broad range of congenital physical traits or variations that lie between stereotypical ideals of male and female. Intersex people are born with physical, hormonal, or genetic features that are neither wholly female nor wholly male, or a combination of female and male. ([Pride in Diversity](#))

LGBTIQ+

Lesbian, gay, bisexual, transgender/gender diverse, intersex and queer. ([Diversity Council Australia](#))

Queer

An umbrella term for a wide range of non-conforming gender identities and sexual orientations. The term “Queer” although now widely adopted, particularly with a younger generation, originated as a slur and may still be distressing to individuals. ([Pride in Diversity](#))

Sexual Orientation

A person’s sexual orientation towards persons of the same sex, persons of a different sex, persons of the same sex and persons of a different sex, or persons of neither sex. ([Pride in Diversity](#))

Transgender

A person who identifies their gender as different to what was assumed at birth may consider themselves transgender or trans. A trans person might identify as male or female, or as non-binary (and relate to terms such as gender fluid, genderqueer, bigender etc.). Some women might use terms such as trans woman or Male-to-Female (MtF) and some men might use terms such as trans man or Female-to-Male (FtM) to describe their lived experience, others do not. Additionally, Indigenous trans women might identify as Sistergirl, Indigenous trans men as Brotherboy. ([Pride in Diversity](#))

Transition

Describes both a public act and a process. It involves the adoption of the style and presentation of the gender different to that of a person’s birth-assigned sex. It usually includes a change of name, chosen style of address and pronouns, as well as adopting the dress and style of a person’s innate gender. Transition might also include medical intervention such as hormones and/or surgery, many people do not want or cannot access these interventions. ([Pride in Diversity](#))

Appendix B:

TEACHING RESOURCES – DIVERSE CASES

Learning Materials from the Harvard Business Publishing

- The Enterprise License Agreement (ELA) with Harvard Business Publishing (HBP) allows UNSW Business School academic staff to 'purchase' and distribute to their students anything from the entire HBP suite of products. These costs are covered by the license.
- As a UNSW Business School academic, you already have the full access to all products for personal review if you have registered on the site as an 'Educator Premium'. [Register for a Harvard account](#).
- Details regarding how to purchase and distribute cases to students are available on [Connect](#).

Examples of Cases with Diverse Content

Cases with Female Protagonists compiled by the Harvard Business School (HBS) Gender Initiatives

- The case for female protagonists: Bridging the gender gap in business education <https://hbsp.harvard.edu/inspiring-minds/the-case-for-female-protagonists>
- Cases with female protagonists by discipline <https://hbsp.harvard.edu/female-protagonists/>

UNSW Library

- Academic staff can also contact the [UNSW Outreach Librarian](#) for the Business School or book a [research consultation](#) with UNSW library for an in-depth review of the resource options available.

UNSW Business School Education Quality & Support

- Contact [Davina Delesclefs](#) (Manager, Education Design Services).

Appendix C:

INDIGENOUS TEACHING RESOURCES & FACULTY ACADEMICS

Who have conducted Research in the area of Indigenous Business

Indigenous Teaching Resources:

- [UNSW Teaching Toolkit: Indigenous Terminology](#)
- [Bringing Aboriginal and Torres Strait Islander perspectives into the classroom: Why and how](#)
- [Australian Institute of Aboriginal and Torres Strait Islander Studies \(AIATSIS\)](#)
- [United Nations Declaration on the Rights of Indigenous Peoples](#)
- [The Australian Business Guide to Implementing the UN Declaration on the Rights of Indigenous Peoples](#)
- [A Business Reference Guide. United Nations Declaration on the Rights of Indigenous Peoples.](#)
- The Uluru Statement
 - [The Uluru Statement from the Heart](#)
 - [Toolkit](#)

Faculty Academics:

* This list is not comprehensive. It is a living document and welcomes suggestions to best reflect the breadth of individuals contributing to Business at present. Our Faculty point of contact for Indigenous Business Education is Rebecca Harcourt. If you have a suggestion for someone who should be added to this list or have noted an error, please email BUSEDI@unsw.edu.au.

Year	Type	Project	Faculty Researcher(s)
2010	Journal article	Fitzgerald L. (2010). An Investigation of Indigenous Participation in a Business Degree Program. In Widening Participation and Lifelong Learning, 12(3),19-35.	Louise Fitzgerald

2014	Journal article	Burfitt, B., & Heathcote, M. (2014). Valuing footsteps-towards a valuation model of indigenous knowledge and cultural expression for the sustainability of indigenous people's culture. JOURNAL OF INTELLECTUAL PROPERTY LAW & PRACTICE, 9(5), 383-388. doi:10.1093/jiplp/jpu043	Brian Burfitt
2014	Book Chapter	Martin, F. A. (2014). Convergence and Divergence with the Common Law: The Public Benefit Test and Charities for Indigenous People. In M. Harding, A. O'Connell, & M. Stewart (Eds.), Not-for-Profit Law: Theoretical and Comparative Perspectives (pp. 159-178). Cambridge, UK: Cambridge University Press.	Fiona Martin
2015	Conference Paper	Van Der Meer, S., Smith, S., & Pang, V. (2015). The Use of ICT to preserve Australian Indigenous Culture and Language a Preliminary Proposal Using the Activity Theory Framework. In Proceedings of the 26th Australasian Conference on Information Systems (ACIS 2015) (pp. 14 pages). Adelaide, SA, Australia.	Vincent Pang
2016	Report	Salignac, F., Muir, K., Butler, R., Reeve, R., Marjolin, A., & Smith, C. (2016). The Financial Economy and Indigenous Young People in Australia. Retrieved from https://www.csi.edu.au/	Kristy Muir, Axelle Marjolin

2017	Report	<p>Wright, E., Stoianoff, N. P. and Martin, F. (2017). Comparative Study – Garuwanga: Forming a Competent Authority to protect Indigenous knowledge (UTS - Indigenous Knowledge Forum, 2017).</p> <p>Retrieved from: https://886505afeb05-4af2-b4b8-0cae66f94b03.filesusr.com/ugd/123ed3fd5835926b0549538ecabd821cd50b1a.pdf</p>	Fiona Martin
2017	Journal article	<p>Martin, F. A. (2017). Compensation for Extinguishment of Native Title: Griffiths v The Northern Territory represents a major step forward for native title holders. Indigenous Law Bulletin, 8(27), 8-11</p>	Fiona Martin
2019	Report	<p>Weier, M., Dolan, K., Powell, A., Muir, K., & Young, A. (2019). Money stories: Financial resilience among Aboriginal and Torres Strait Islander Australians. Retrieved from https://www.csi.edu.au/media/NAB_IFR_FINAL_May_2019_web.pdf</p>	Megan Weier, Kristy Muir
2019-2021	Project in Progress	<p>Exploring enablers and barriers to Indigenous leadership in Australian Corporations.</p>	Suzanne Chan-Serafin, Melodie Cartel, Markus Hoellerer, Tiffanie Ireland & Jason Timor (Two Point Co.)

Appendix D:

INCLUSIVE TEACHING FOR ONLINE CLASSROOMS

Considering recent events surrounding COVID, the PVCE Portfolio has also developed a [Teaching Remotely](#) site to assist UNSW teaching staff with resources and guides to support them in teaching remotely.

The Business Education Support team has prepared several helpful resources to support you during COVID times. Visit their TEACH Bulletin Special Edition 2020 – [Taking Learning and Assessment Outline](#). You can subscribe to the UNSW Business Education TEACH Bulletin here.

Specific instructions on how to set up online lecture recordings are available here: [BB Collaborate](#), [Zoom](#) and [MS Teams](#).

Digital learning and teaching resources

- Guidelines for [accessible blended and online courses](#).
- [Business education technology catalogue](#). The education technology catalogue is a simple index of the platforms and technologies supported by the University and Faculty. The catalogue contains brief descriptions, links, and contact details.
- [Education solutions pack](#). Concise, one-page solution packs containing templates, examples, how to guides and recommendations to support you in designing and delivering online activities and digital assessments.
- [Guidelines for accessible blended and online courses](#). These guidelines have been written to support you in designing and developing accessible online content. They are mapped to the international Web Content Accessibility Guidelines (WCAG) 2.0, which specify three levels of conformance: A (lowest), AA, and AAA (highest).
- [Principles and universal design for learning \(UDL\)](#). A set of principles for curriculum development that give all individuals equal opportunities to learn. UDL guides the creation of learning outcomes, resources and assessments that work for everyone.

Additional Resources

- National Centre for Student Equity in Higher Education (NCSEHE) provides open access to COVID-19 related [resources for the higher education sector](#).
- [TEQSA](#) has established an extensive [suite of online learning good practice resources](#) for providers in collaboration with sector experts, including [Student engagement](#). The repository is updated regularly with new contributions, and in response to feedback from providers.

Appendix E:

ADDITIONAL RESOURCES RELATED TO HEALTH AND WELLBEING

Please be aware that your students may experience times of difficulty or distress. If you are aware of any distress with your students, please refer them to any of the resources below.

Campus security

for emergencies or safety issues	9385 6666
for general enquiries	9386 6000

UNSW Resources

[University Health Service](#) 9385 5425
Quadrangle Building, Ground Floor, East Wing

[Psychology and Wellness](#) 9385 5418
Quadrangle Building, Level 2, East Wing

[Student Support Advisors, Student Support](#)

[Equitable Learning Services](#)

[Nura Gili](#)
Electrical Engineering Building

[International Student Support Advisors](#)

[Academic Skills Support](#)

[UNSW Students Wellbeing, Health](#)

[Mind Smart Self-help Videos](#)

[Students Minds](#)
(Outreach program driven by students providing student voice on mental health)

[LGBTIQ+ Support](#)

[Sexual Misconduct](#)

[Sexual Misconduct Reporting Portal](#)

[UNSW First Responders](#)

Additional Resources outside UNSW

Lifeline (24/7 phone support)	13 11 14
Suicide Call Back Service (24/7)	1300 659 467
Gambling Helpline (24/7)	1800 858 858
MensLine Australia (24/7)	1300 789 978
Kids Helpline (up to 25 years) (24/7)	1800 551 800
NSW Rape Crisis (24/7)	1800 424 017
National Sexual Assault & DV Counselling (24/7)	1800 737 732
Drug and Alcohol Counselling (24/7)	9361 8000
NSW Domestic Violence Line (24/7)	1800 656 463
Beyond Blue (9am – 5pm)	1300 22 4636
Parent Line (8am-10pm)	1300 301 300
Headspace	
Black Dog Institute	
Black Dog Institute Online Clinic	
This Way Up	
ReachOut	
Mood Gym	
Anxiety Online	
Mental Health Online	
Transcultural Mental Health Centre	
Twenty10 Gay and Lesbian Counselling Service of NSW	
Bulk Billed General Practitioners (GPs)	

